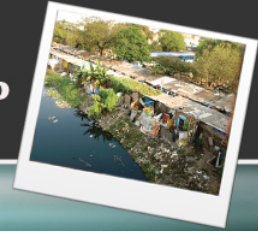


**MASTER OF ARTS
TRANSFORMATIONAL URBAN LEADERSHIP**

AZUSA PACIFIC UNIVERSITY 901 E. ALOSTA AVE., AZUSA, CA 91012



TO THE APPLICANT:

Please fill out the lines below and give this form to each of your references. Your reference should complete this form, seal it in an envelope, sign his or her name across the seal on the outside of the envelope, and return it to you to include with the MATUL application.

Applicant's Name:

LAST FIRST MI
Address:

(IF P.O. BOX, ALSO GIVE NUMBER AND STREET) CITY STATE ZIP CODE

Home Phone: _____ Work Phone: _____
(AREA CODE) (AREA CODE)

TO THE PERSONAL REFERENCE:

The Master of Arts in Transformational Urban Leadership (MATUL) is an entirely field-based program that prepares students to implement spiritual, socioeconomic, political, and environmental change among urban poor populations throughout the world. Residence in or near actual slum communities enables students to combine living and learning in an integrated approach to leadership development.

The person named above is applying to the MATUL program. The applicant has indicated that you would be able to evaluate his or her qualifications and provide us with a candid recommendation. Considerable value is placed on personal references during the application review and selection process. Your input is greatly appreciated.

LAST FIRST
MI

Position/Title: _____

Organization/Institution: _____

Address:

(IF P.O. BOX, ALSO GIVE NUMBER AND STREET) CITY STATE ZIP CODE

Home Phone: _____ Work Phone: _____
(AREA CODE) (AREA CODE)

KNOWLEDGE OF THE APPLICANT

How long have you known the applicant? Years: _____ Months: _____

In what capacity have you known the applicant?

- Job Supervisor/Employer
- Clergy/Spiritual Mentor
- Volunteer Supervisor
- Coach
- High School Teacher
- College Instructor
- Other (specify): _____
- I do not know the applicant well enough to complete any section of this form.

Please describe the situation in which you know the applicant.

WORK PERFORMANCE

Please comment on such qualities as the applicant’s level of dependability, initiative, and ability to work with minimal supervision and as a member of a team.

Are you aware of any situations or problems the applicant may be trying to avoid by moving overseas to enroll in the MATUL?

No Yes (If yes, briefly explain below.)

In your judgment, how competent is this applicant, as demonstrated by work in the community, in school, on the job, or in a position of responsibility? Please check one.

- Outstanding performance
- Above average performance
- Satisfactory
- Below average performance
- Non-satisfactory performance

RELATIONSHIPS WITH OTHER PEOPLE

MATUL members are expected to cross into the social worlds of people very different from themselves—learning their language of the people, building trust and rapport, and comprehending their perspectives and problems. Please comment briefly on the applicant’s ability to initiate and sustain reciprocal relationships with others.

MATUL members will study and serve alongside people of varied cultural, economic, education, racial, and religious backgrounds. How would you rate the applicant’s working relationships with other people? Please check one.

- Works well with others; can lead or follow as the occasion demands.
- Usually works well with others; can lead or follow in most situations.
- Has average working relationships with others.
- Has difficulty working with others.
- Does not work well with others.

EMOTIONAL MATURITY

Please comment on the applicant’s ability to adapt and work under difficult and fluctuating physical and social conditions.

MATUL members often serve in conditions of hardship and inconvenience. They must be able to deal with new and changing living conditions, limited financial resources, and considerable amounts of stress. With these considerations in mind, how would you rate the applicant? Please check one.

- Highly effective even in adverse situations and changing conditions.
- Able to adapt to adverse situations and changing conditions.
- About average in adapting to adverse situations and changing conditions.
- May not be able to stand up well in adverse situations and changing conditions.
- Completely unable to handle adverse situations or adapt to changing conditions.

ADDITIONAL COMMENTS AND SUPPORTING INFORMATION

If you wish, use the additional space below and/or the back of this page to explain any of your ratings, and anything else about this applicant that you feel is relevant to serving with the MATUL program (e.g. their desire to serve others, maturity, work ethic, flexibility, and dependability). Explain any reservations that you have regarding the applicant's participation in the MATUL program to which he or she has applied.

OVERALL RECOMMENDATION

What is your overall recommendation?

- I recommend the applicant without reservation as an excellent candidate for MATUL.
- I recommend the applicant as a good candidate for MATUL.
- I have some reservations, but I believe the applicant has a reasonable chance of success.
- I have some substantial doubts about the applicant.
- I do not recommend this applicant for MATUL.

CONFIDENTIALITY STATEMENT

- I AUTHORIZE the program and/or Azusa Pacific University to identify me as the source of this reference and to release a copy of this reference in its entirety upon request to the applicant.
- I DO NOT authorize the program and/or Azusa Pacific University to identify me as the source of this reference, nor do I authorize the release of this reference in its entirety to the applicant.

Your Signature: _____

PLEASE RETURN THIS FORM IN AN ENVELOPE SIGNED ACROSS THE SEAL DIRECTLY TO THE APPLICANT.