Higher Ed Benchmarks

Benchmark Research Study Conducted Fall 2010

Mid-Year Retention Indicators Report for Two-Year and Four-Year, Public and Private Institutions

To assist campuses with accurately forecasting student retention, and to help with increasing it, this report identifies early indicators of students' progress toward completing a degree and establishes benchmarks that campuses can use to evaluate their performance. The report is based on a Web-based survey of college and university officials in November 2010.

Among the highlights:

- First-year students at two-year and four-year institutions completed 77 to 93 percent of the credit hours they attempted (median rates), with the highest rates of completion reported among students at four-year private colleges.
- Between 9 and 19 percent of first-year students at the median failed to persist to the second term.
- · Institutions with higher selectivity reported higher rates of persistence and retention.
- Between 7 and 14 percent of second-year students at the median failed to persist to the second term across institution types, and even more failed to return for their third year at four-year institutions.
- Fewer first-year students who were conditionally admitted persisted from the first to the second term compared to their non-conditionally-admitted counterparts.
- More first-year students were placed on probation during term one than during term two.

For guidance on using these benchmarks and on strengthening your institution's measurements of retention indicators, please see the concluding recommendations on pages 7 and 8. Noel-Levitz anticipates repeating this study every two years to continue to establish outcomes trends in these critical areas.

About the data in this report

All of the data in this report are based on cohorts of entering, first-time, full-time-in-college, degree-seeking freshmen. Questions about this report may be directed to Tim Culver, Noel-Levitz vice president of consulting services, at <u>tim-culver@noellevitz.com</u> or by calling 1-800-876-1117.

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How can you use the benchmarks in this report to improve student success and retention on your campus? See the Appendix on pages 7 and 8 for some suggestions.

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First-year students complete 77 to 93 percent of the credit hours they attempt at the median; highest rates of completion reported at private colleges

The first benchmark in this study-the ratio of credit hours attempted to completed by first-year students after the first term and after the second term-varied considerably by institution type. As shown in Table 1, four-year private institutions reported the highest median ratio of credit-hoursattempted-to-completed at 92.9 percent during the second term of the 2009-2010 academic year, while two-year public institutions reported the lowest median ratio of 76.8 percent during the first term.

Four-Year Four-Year Two-Year **Public Institutions Public Institutions Private Institutions** Term 1 Term 2 Term 1 Term 1 Term 2 Term 2 **Credit hours attempted** 25th percentile 14.1 14.4 13.7 14.0 13.0 15.0 13.7 Median 15.0 14.6 14.3 75th percentile 15.9 15.7 15.2 15.2 14.3 **Credit hours completed** 25th percentile 12.9 13.0 11.6 11.5 8.8 Median 13.8 14.0 12.4 12.6 10.4 14.6 14.7 13.5 13.5 75th percentile 11.3 Ratio of credit hours completed to credit hours attempted 25th percentile 88.2% 88.2% 81.3% 81.5% 70.4% 69.5%

Table 1: Credit Hours Attempted vs. Credit Hours Completed— First-Year Undergraduates, 2009-2010 Academic Year

94.7% 95.5% 92.0% 92.4% 82.4% 75th percentile 84.6% With only minor exceptions, the rates at which first-year students completed their credit hours held steady between term one and term two at all three institution types examined.

87.7%

87.7%

76.8%

92.9%

Note: The credit hours reported above are based on official campus records of credit hours attempted as of the official census day for each term.

As shown above, differences between term one and term two were minimal, with these exceptions: Students at public institutions, especially those at two-year public institutions, attempted slightly more credit hours in term one than term two at the median. In addition, students at four-year public and private institutions completed slightly more credit hours in term two than in term one at the median, while students at two-year institutions completed slightly more median credit hours in term one than in term two. Note that these findings are generally consistent with the means reported by Noel-Levitz in a parallel study conducted in 2008.1

Noel-Levitz (2008). Mid-year retention indicators report: Findings from the first Noel-Levitz survey of retention indicators for four-year and two-year institutions. Coralville, IA: Author. Retrieved from www.noellevitz.com/benchmarkreports.

92.8%

Median

How does your institution's performance compare? The overall ratio of credit-hoursattempted-tocompleted is an important early indicator of student success and persistence.

12.0

13.0

14.0

8.6

9.8

11.1

77.3%

Between 9 and 19 percent of first-year students at the median fail to persist to the second term; institutions with higher selectivity see higher persistence

An additional early indicator of retention—persistence of first-year students from term one of their first year to term two of their first year—varied considerably based on institutional type and, for four-year institutions, based on institutional *selectivity*. As shown in Table 2, four-year institutions, private and public, reported nearly identical 91 percent median rates of persistence for first-year students from term one to term two compared to 81 percent at two-year public institutions. In addition, four-year private and public institutions with higher selectivity reported 95 percent median rates of persistence, while four-year private and public institutions with lower selectivity reported 86 and 90 percent, respectively.

	Four-Year Private Institutions			Pı	Two-Year Public Institutions			
	All	Institutions With Lowest Selectivity*	Institutions With Highest Selectivity*	All	Institutions With Lowest Selectivity*	Institutions With Highest Selectivity*	All	
Persistence Rates From Term 1 to Term 2 of 2009-2010 Academic Year								
25th percentile	87.5%	73.2%	92.7%	88.3%	84.3%	92.4%	77.0%	
Median	91.2%	86.4%	94.6%	91.1%	90.0%	94.8%	81.2 %	
75th percentile	94.0%	92.4%	96.1%	93.7%	91.9%	97.0%	84.3%	
Retention Rates From Fall 2009 to Fall 2010								
25th percentile	67.9%	54.3%	79.1%	68.8%	67.6%	81.6%	49.8%	
Median	75.6%	64.2%	85.1%	73.8%	71.5%	84.3%	55.2%	
75th percentile	83.0%	71.1%	88.4%	82.5%	79.7%	92.7%	63.2%	

Table 2: Term-to-Term Persistence and Fall-to-Fall Retention Rates First-Year Undergraduates, 2009-2010 Academic Year

Attrition at the median was less between the first term and the second term of the first year than it was between the beginning of the second term and the beginning of the second year (see example in the text below).

Note: The persistence and retention rates shown above are based on the enrollment of first-year undergraduates on the official census day of the fall term of the 2009-2010 academic year compared to: 1) enrollment on the official census day of the second term of the 2009-2010 academic year; and 2) enrollment on the official census day of the fall term of the 2010-2011 academic year.

As can be seen above, attrition was greater between the beginning of the second term and the beginning of the second year than it was between the first term and the second term of the first year. For example, at four-year private institutions, 8.8 percent of first-year students at the median left by the second term (inverse of 91.2 percent shown in the table) versus a drop of 15.6 percent that followed, down from the median rate of 91.2 percent to the median rate of 75.6 percent.

* Breakdowns by selectivity for four-year public and private institutions are reported in Tables 2 and 3 in this report to explain large variations we observed within these sectors in the persistence and retention rates of first-year and second-year students. For each of these sectors, we found persistence and retention to be highly correlated with selectivity. We defined selectivity using the median composite ACT scores from IPEDS (or the equivalent in SAT using a concordance table from the College Board) for institutions in the sample. In Tables 2 and 3, institutions with the highest selectivity are those with a median composite $ACT \ge 25$ for private institutions and a median composite $ACT \ge 24$ for public institutions. Institutions with the lowest selectivity are those with a median composite $ACT \le 20$ for private institutions and a median composite $ACT \le 21$ for public institutions.

First-year students persisted from the first term to the second term and were retained to the subsequent year at lower rates than their second-year counterparts (see next page for comparison data from the second year in Table 3).

Between 7 and 14 percent of second-year students at the median fail to persist to the second term; even more fail to return for their third year at four-year institutions

Similar to their first-year counterparts, persistence of second-year students from term one to term two of their second year varied considerably based on institutional type and based on institutional selectivity, as did fall-to-fall retention. Second-year students at four-year private institutions with higher selectivity persisted at the highest rates (96 percent at the median), followed by students at the more-selective public institutions. Also similar to the first-year student findings, two-year institutions reported significantly less persistence and retention than did four-year institutions.

	Four-Year Private Institutions			Pı	Two-Year Public Institutions			
	All	Institutions With Lowest Selectivity	Institutions With Highest Selectivity	All	Institutions With Lowest Selectivity	Institutions With Highest Selectivity	All	
Persistence Rates From Term 1 to Term 2 of 2009-2010 Academic Year								
25th percentile	91.1%	84.5%	94.9%	90.6%	89.1%	92.5%	82.7%	
Median	94.2 %	91.2%	96.3%	93.0%	91.5%	95.3%	85.7 %	
75th percentile	96.1%	94.2%	97.1%	95.2%	93.9%	98.0%	91.0%	
Retention Rates From Fall 2009 to Fall 2010								
25th percentile	76.0%	63.3%	85.4%	77.1%	76.2%	86.1%	NA	
Median	83.7%	75.3%	91.0%	83.3%	80.3%	89.7%	NA	
75th percentile	88.9%	80.1%	93.2%	87.4%	84.0%	94.3%	NA	

Table 3: Term-to-Term Persistence and Fall-to-Fall Retention Rates— Second-Year Undergraduates

Compared to first-year students, second-year students persisted from the first term to the second term at higher rates at the median. In addition, at four-year institutions, second-year students were retained to the third year at higher median rates than their first-year counterparts were retained to the second year.

Note: The second-year undergraduate cohort shown in Table 3 is the subcohort of the fall 2008 freshman class that began fall 2009 as second-year students. The persistence measures for this group indicate the rates at which these second-year students persisted to the second term of their second year, while the group's retention rates indicate the proportion of the students that returned for their third year in fall 2010.

The importance of continuing retention efforts beyond the first term is clear. As shown above, attrition was less for second-year students between their first term and second term than it was between the beginning of the second term of the second year and the beginning of the third year. (Table 2 documents this same difference for first-year students.)

The retention rates shown in Tables 2 and 3 are generally consistent with comparable rates published by ACT. (See the latest ACT reports at <u>www.</u> <u>noellevitz.com/</u> ACTnorms).

Conditionally admitted first-year students persisted to the second term at lower rates

As shown in Table 4, 82 percent to 88 percent (median rates) of conditionally admitted students persisted from the first to the second term for four-year private and public institutions, respectively. These median persistence rates were lower than the median persistence rates of the students' non-conditionally-admitted counterparts. This was especially true at private institutions, where the median persistence rate was 9.6 percent higher for non-conditionally-admitted students (92 percent) versus 82 percent for conditionally admitted students.

Table 4: Persistence Rates of Conditionally Admitted vs. Non-Conditionally Admitted First-Year Undergraduates, Term 1 to Term 2, 2009-2010 Academic Year

	-Four Private In	Year stitutions	Four· Public In	Two-Year Public Institutions	
	Conditionally Admitted First-Year Undergraduates	Non- Conditionally- Admitted First-Year	Conditionally Admitted First-Year Undergraduates	Non- Conditionally- Admitted First-Year	NA
25th percentile	69.9%	88.1%	78.8%	88.2%	NA
Median	82.4 %	92.0 %	88.3 %	90.1%	NA
75th percentile	90.8%	94.5%	94.5%	92.6%	NA

Compared to non-conditionally-admitted students, conditionally admitted students persisted at lower rates.

More students on probation during term one than during term two

Across institution types, more first-year students were on probation during term one than during term two. In general, fewer students were on probation at private colleges compared with public institutions.

Table 5: Changes in Probation for First-Year Undergraduates, Term 1 vs. Term 2,2009-2010 Academic Year

	Four-Year Private Institutions			Ρι	Two-Year Public Institutions			
	All	Institutions With Lowest Selectivity	Institutions With Highest Selectivity	All	Institutions With Lowest Selectivity	Institutions With Highest Selectivity	All	
Percentage of Students on Probation During Term One, 2009-2010 Academic Year								
25th percentile	5.6%	7.3%	3.3%	9.1%	1.1%	8.9%	4.7%	
Median	9.6 %	15.3%	6.2 %	16.9%	16.0%	11.1%	16.2%	
75th percentile	15.1%	23.2%	10.7%	21.3%	25.5%	19.9%	23.2%	
Percentage of Students on Probation During Term Two, 2009-2010 Academic Year								
25th percentile	2.9%	3.4%	1.6%	7.2%	7.5%	6.8%	4.7%	
Median	6.3 %	8.7%	4.1%	12.9%	15.1%	9.1%	12.7%	
75th percentile	9.9%	18.7%	6.7%	18.3%	22.6%	14.4%	24.9%	

The percentage of students on probation was significantly lower at private colleges than at public institutions.

Appendix: How to use the benchmarks in this report

Colleges and universities have historically waited to evaluate retention performance using lagging indicators that they typically collect and report annually when they submit data to IPEDS, the postsecondary education data collection program administered by the U.S. National Center for Education Statistics. With the data in this report, however, institutions can plan more effectively using key leading performance indicators which can be collected and assessed at mid-year. Below are several specific recommendations for using the benchmarks in this study. The recommendations are presented in two sections: *Institutional goal setting* and *Strategy development*.

Institutional goal setting

Identify your key leading retention performance indicators

In this report, we have identified several persistence and progression key leading performance indicators which can guide your retention committee's planning efforts. Charge your committee with identifying your indicators and assessing your performance as compared to these national benchmarks. Place the report's benchmarks alongside your institution's own trend data to identify strengths and challenges/opportunities and to keep building more efficient and effective programs for student success and retention. Strategy development occurs more naturally when these types of data are available for planning groups.

Establish goals for your key leading performance indicators

As noted above, persistence and progression are the two major leading indicators of retention and completion. Using data benchmarked against these poll findings, your retention committee should establish goals and track performance for both persistence and progression. Persistence is defined as term-to-term enrollment and should be tracked weekly from the first date of registration and until your census date. This analysis allows you to better predict return rates for subsequent terms. Progression is defined as successful persistence and can be measured using the indicators identified in this study. Course completion and course success are the two major leading indicators for progression.

Predict retention and graduation rates earlier-and their associated revenues

Using the available data and information that you know about your students, we encourage institutions to calculate correlations with retention and graduation rates and to identify their expected retention rates well in advance of IPEDS submissions. The available data and information you examine should include, as a base, the information you know about your students at the time of admission, assessment data collected during the first semester and at mid-year, persistence behavior, and course completion and success rates. For assistance in calculating retention revenue, see our Retention Revenue Estimator at <u>www.noellevitz.com/calculator</u>. An important, additional factor worth considering is the cost and course management complications of re-offering courses to students who do not complete them.

Strategy development

Make early alert and early intervention a priority

Traditionally, early-alert-and-intervention programs have relied upon mid-term grades and/or referrals made by faculty and staff. At that point in the semester it may be too late to intervene appropriately. More effective early-alert plans can be developed using data known about the student at the time of admission, historical persistence patterns, first-semester and mid-year assessments, and course completion and success rates. For example, if you're serving a four-year private college and your conditionally-admitted students aren't persisting at the benchmarks indicated in this report, then further early-alert-and-intervention strategy development may be worthwhile.

Plan for academic recovery

The data in this report indicate that fewer students are placed on probation during term two compared to term one. Effective programs which require students to participate in the development of their own academic recovery should be implemented at the end of term one. The programs can come in the form of courses, individual counseling, academic support, TRIO programs, or a combination of these services. If a student isn't earning the required GPA to graduate at the end of term one, then immediate participation in such academic recovery programs must be expected.

Keep focusing on the first year, but also put some of your effort on the second year as well

Although the first year has been a historic focus of student retention programs, as this is where the greatest loss of students occurs, the findings show that significant losses of students also occur during the second year, so it is important to pay attention to both years. In addition, the data show that attrition continues during the second term of the first and second year, so it is important to provide ongoing and relevant student transition support beyond the first terms. Research shows that the needs and interests of students change as time progresses.

For first-year students, even at four-year public campuses with higher selectivity, where some may assume that students do not require supplemental support such as learning communities or first-year experience courses, much more needs to be done to support students. Before first-year students withdraw from a course, effective processes, systems, and strategies must be in place to aid students in completing courses. In addition, institutions that are losing students during the first term at higher rates may need to: examine admissions practices to ensure that incoming students are an appropriate match for the institution; strengthen course selection, registration, and advising processes; revisit courses offered during the first term; use their most student-centered faculty to teach these courses; and identify proactive, non-punitive ways to support and engage entering students who are less prepared or needing remediation early in the first term.

In addition, for all institutions, and especially among those with lower selectivity, more must be done to engage students during the second year to increase overall enrollments and completion rates. Assessing the needs of second-year students, developing "sophomore slump" strategies, re-orienting these students to available support services, and assisting second-year students with integrating career decisions and choosing a major are all important components of a successful overall retention program.

Analyzing these data along with data on the amount of time students spend working, the number of classes they are enrolled in at other institutions, current GPA, and the amount of time they spend studying can inform appropriate strategy development and highlight potential impacts on student success.

Questions? Want to discuss your retention strategy? Please contact Tim Culver, Noel-Levitz vice president of consulting services, at <u>timculver@noellevitz.</u> <u>com</u> or by calling 1-800-876-1117.

Responding institutions

Representatives from 254 U.S. colleges and universities participated in Noel-Levitz's national electronic survey of undergraduate student retention indicators which was distributed to all two-year and four-year degree-granting institutions in November of 2010. The respondents included 139 four-year private institutions, 55 four-year public institutions, and 60 two-year public institutions.

Four-year private institutions

Note: a few two-year private colleges are included among the four-year private institutions

Abilene Christian University (TX) Agnes Scott College (GA) AIB College of Business (IA) Albertus Magnus College (CT) Anderson University (IN) Art Center College of Design (CA) Ashland University (OH) Assumption College (MA) Augustana College (SD) Aurora University (IL) Avila University (MO) Bacone College (OK) **Baptist Memorial College of Health** Sciences (TN) Becker College - Worcester (MA) Bellevue University (NE) Bennett College for Women (NC) Berry College (GA) Bethel College (IN) Bethel University (MN) Bethune-Cookman University (FL) Boston University (MA) Bridgewater College (VA) Burlington College (VT) Cabrini College (PA) Carson-Newman College (TN) Cedar Crest College (PA) Clark Atlanta University (GA) Clarkson College (NE) Coe College (IA) College of Menominee Nation (WI) College of Saint Benedict/Saint John's University (MN) College of St. Joseph (VT) Concordia University Chicago (IL) Concordia University, St. Paul (MN) Corban University (OR) Creighton University (NE) Crown College (MN) Culver-Stockton College (MO) Dillard University (LA) Doane College (NE) Drew University (NJ) East Texas Baptist University (TX) Elizabethtown College (PA) Eureka College (IL) Florida Institute of Technology (FL)

Fordham University (NY) Franciscan University of Steubenville (OH) Freed-Hardeman University (TN) Friends University (KS) George Fox University (OR) Grand View University (IA) Hampden-Sydney College (VA) Hartwick College (NY) Hood College (MD) Houston Baptist University (TX) Howard University (DC) Indiana Institute of Technology (IN) International Baptist College (AZ) John Brown University (AR) Juniata College (PA) Kentucky Wesleyan College (KY) Kilian Community College (SD) King College (TN) Liberty University (VA) Lourdes College (OH) Madonna University (MI) Malone University (OH) Manhattan Christian College (KS) Marietta College (OH) Marquette University (WI) Marymount Manhattan College (NY) Marywood University (PA) Menlo College (CA) Mercy College of Northwest Ohio (OH) Meredith College (NC) Messiah College (PA) Millikin University (IL) Misericordia University (PA) Mississippi College (MS) Montreat College (NC) Newberry College (SC) Oklahoma Baptist University (OK) Oklahoma Christian University (OK) Oklahoma City University (OK) Ottawa University (KS) Paul Smith's College of Arts and Sciences (NY) Pfeiffer University (NC) Philadelphia Biblical University (PA) Pikeville College (KY) **Rochester Institute of** Technology (NY) Rockhurst University (MO) Rocky Mountain College (MT)

Saint Joseph College (CT) Saint Joseph Seminary College (LA) Saint Louis University (MO) Saint Mary's College (IN) Saint Vincent College (PA) School of the Art Institute of Chicago (IL) Shorter University (GA) Southeastern University (FL) Southern Virginia University (VA) Southwestern Assemblies of God University (TX) Southwestern College (KS) Spring Arbor University (MI) St. Catharine College (KY) St. Catherine University (MN) St. John Fisher College (NY) St. John's University (NY) St. Mary's University (TX) Susquehanna University (PA) Texas Lutheran University (TX) Texas Weslevan University (TX) Thomas More College (KY) Transylvania University (KY) Trinity Christian College (IL) Trinity International University (IL) Trinity Lutheran College (WA) University of Charleston (WV) University of Dallas (TX) University of Davton (OH) University of La Verne (CA) University of Mary (ND) University of San Francisco (CA) University of St. Thomas (TX) University of the Pacific (CA) Upper Iowa University (IA) Vaughn College of Aeronautics and Technology (NY) Wabash College (IN) Warner University (FL) Warren Wilson College (NC) Wartburg College (IA) Webber International University (FL) Webster University (MO) Whitworth University (WA) Wilkes University (PA) William Jessup University (CA) Wilson College (PA) Xavier University (OH) Young Harris College (GA)

A special thank you to those who participated.

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University of Southern Mississippi (MS) University of Tennessee at Chattanooga (TN) University of Tennessee at Martin (TN) University of Virginia (VA) University of West Georgia (GA) Washburn University (KS) West Texas A & M University (TX) West Virginia University (WV) Westfield State University (MA)

2-year public institutions

Alabama Southern Community College (AL) Arkansas Northeastern College (AR) Bay de Noc Community College (MI) Bevill State Community College (AL) Blackhawk Technical College (WI) Butler Community College (KS) Carl Sandburg College (IL) Casper College (WY) Central Lakes College (MN) Central Maine Community College (ME) City University of New York Borough of Manhattan Community College (NY) Clackamas Community College (OR) **Columbia-Greene Community** College (NY) Dabney S. Lancaster Community College (VA) Delgado Community College (LA) Eastern New Mexico University-Roswell (NM) Edison State Community College (OH) El Paso Community College (TX) Elgin Community College (IL) Glendale Community College (AZ) Greenville Technical College (SC) Gwinnett Technical College (GA) Harper College (IL) Horry-Georgetown Technical College (SC) Howard Community College (MD) Hutchinson Community College and Area Vocational School (KS) Illinois Central College (IL) Isothermal Community College (NC) James A. Rhodes State College (OH) Kellogg Community College (MI) Kilgore College (TX) La Guardia Community College/City University of New York (NY) Lake Region State College (ND)

Lewis and Clark Community College (IL)

Lincoln Land Community College (IL)

Marion Military Institute (AL) McHenry County College (IL)

Mount Wachusett Community College (MA) Nash Community College (NC) New Mexico State University at Carlsbad (NM) North Dakota State College of Science (ND) North Idaho College (ID) Northern Wyoming Community College District (WY) Northwest Technical College (MN) Owensboro Community and Technical College (KY) Pennsylvania Highlands Community College (PA) Piedmont Community College (NC) **Pierpont Community and Technical** College (WV) Pratt Community College (KS) **Raritan Valley Community** College (NJ) Richland Community College (IL) Santa Fe Community College (NM) South Arkansas Community College (AR) South Plains College (TX) Southern Arkansas University Tech (AR) Southwestern Oregon Community College (OR) Trinity Valley Community College (TX) Tyler Junior College (TX) Wayne Community College (NC) West Virginia Northern Community

College (WV)

For further reading:



Read this white paper: A New Way to Measure Student Success

www.noellevitz.com/StudentSuccessFunnel

Learn about a new paradigm for monitoring student success: the "continuing student funnel."



Compare your outcomes to ACT's Collegiate Retention and Persistence to Degree Rates www.noellevitz.com/ACTnorms

This report from ACT is a great starting point for benchmarking year-to-year retention and degree completion rates.



Visit our Benchmark Poll Report Series www.noellevitz.com/BenchmarkReports

Additional resources

National Student Satisfaction-Priorities Reports www.noellevitz.com/SatisfactionBenchmarks

National Freshman Attitudes Reports www.noellevitz.com/FreshmanAttitudes

Retention Revenue Estimator www.noellevitz.com/calculator

Begin a conversation

Readers are invited to contact Noel-Levitz to schedule a complimentary, 30-minute consultation by telephone with an experienced student retention consultant. We'll listen carefully to your questions and situation and share insights based on our consulting work with campuses nationwide. Contact Jeff Pierpont, associate director of enrollment solutions, at 1-800-876-1117 or jeff-pierpont@noellevitz.com to arrange a call that fits your schedule.



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Please watch for Noel-Levitz's next National Survey of Retention Indicators in fall 2012.

Questions about this report?

We hope you found this report to be helpful and informative. If you have questions or would like more information about the findings, please contact Tim Culver, Noel-Levitz vice president of consulting services, at 1-800-876-1117 or <u>tim-culver@noellevitz.com</u>.

About Noel-Levitz and our higher education research

A trusted partner to higher education, Noel-Levitz focuses on strategic planning for enrollment and student success. Our consultants work side by side with campus executive teams to facilitate planning and to help implement the resulting plans.

For more than 20 years, we have conducted national surveys to assist campuses with benchmarking their performance. This includes benchmarking marketing/recruitment and student success practices and outcomes, monitoring student and campus usage of the Web and electronic communications, and comparing institutional budgets and policies. There is no charge or obligation for participating and responses to all survey items are strictly confidential. Participants have the advantage of receiving the findings first, as soon as they become available.

For more information, visit www.noellevitz.com.

How to cite this report

Noel-Levitz. (2011). Mid-year retention indicators report. Coralville, Iowa: Author. Retrieved from: <u>www.noellevitz.com/benchmarkreports</u>

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